COALITION FOR A DEMOCRATIC WORKPLACE

November 29, 2011

Dear Representative:

On behalf of millions of job creators concerned with mounting threats to the basic tenets of free enterprise, the Coalition for a Democratic Workplace urges you to support H.R. 3094, the Workforce Democracy and Fairness Act. Congress needs to immediately pass this much-needed legislation. The bill directly addresses recent and economically crippling actions of the National Labor Relations Board (Board or NLRB). Specifically, the bill would block the Board from moving forward with its ambush election proposal. If left unchecked, the proposal will effectively deny employees' access to critical information about unions and strip employers of free speech and dues process rights. H.R. 3094 also would reverse the Board's recent decision in *Specialty Healthcare*, which poses an immediate and direct threat to our economy by opening the door to swarms of micro-unions.

The Coalition for a Democratic Workplace, a group of more than 600 organizations, has been united in its opposition to the so-called "Employee Free Choice Act" (EFCA) and EFCA alternatives that pose a similar threat to workers, businesses and the U.S. economy. Thanks to the elected officials who stood firm against this damaging legislation, the threat of EFCA is less immediate this Congress. Politically powerful labor unions, other EFCA supporters, and their allies in government are not backing down, however. Having failed to achieve their goals through legislation, they are now coordinating with the Board and the Department of Labor (DOL) in what appears to be an all-out attack on job-creators and an effort to enact EFCA through administrative rulings and regulations.

While the Board's actions have gained recent notoriety from the unprecedented attempt by the agency's Acting General Counsel to mandate where and how one company—Boeing—can operate and expand its business, the Boeing case is just tip of iceberg. During the last few years, the Board and DOL have issued a barrage of anti-business and anti-worker decisions and rules, which collectively amount to the greatest upheaval in U.S. labor law in over 50 years. The Workforce Democracy and Fairness Act directly remedies ambush elections and micro-unions (*Specialty Healthcare*), which are two of the Board's most damaging and outrageous actions.

On June 21, the Board proposed a rule on "ambush elections." According to Board Member Brian Hayes, these new procedures could result in union representation elections held in as few as 10 days after the filing of a union petition. The NLRB's own statistics reveal that in 2010, the

average time to election was 31 days, with over 95 percent of elections occurring within 56 days. The current election time frames are not only reasonable, but permit employees time to hear from both the union and the employer and make an informed decision, which would not be possible under the proposed timetables. In fact, the reduced time frame would leave employers barely enough time to secure legal counsel, with little to no opportunity to talk with employees about union representation or respond to promises union organizers may have made to secure union support, even though many of those promises may be completely unrealistic. Given that union organizers typically lobby employees for months outside the workplace without an employer's knowledge, these "ambush" elections would often result in employees' receiving only half the story. They would hear promises of raises and benefits that unions have no way of guaranteeing, without an opportunity for the employer to explain its position and the possible inaccuracies put forward by the union. Ambush elections would be particularly damaging to small businesses as the proposed changes would effectively eliminate any measure of due process by forcing elections before most employers could even understand what was happening or even obtain legal advice and representation.

The proposal also tramples over employer due process rights. As Member Hayes noted, the proposed rule will "substantially limit the opportunity for full evidentiary hearing or Board review on contested issues involving, among other things, appropriate unit, voter eligibility and election misconduct." The proposal would require that all pre-election hearings occur within seven days of the petition. Businesses must file a statement within those seven days setting forth their position on all relevant legal issues. Any issues not identified in the statement would be waived forever. These unnecessary time limits put enormous pressure on all businesses, but like the NLRB's ambush election proposal, the impact will be especially damaging to small business, who will have enough problems finding counsel within these time frames, let alone obtaining any meaningful understanding of their rights and obligations under this complex law.

In *Specialty Healthcare*, the NLRB paved the way for the formation of "micro-unions," which make it easier for unions to organize by permitting them to form smaller bargaining units that often exclude those similarly situated employees who oppose unionization. This effectively disenfranchises them. Prior to the decision, bargaining units had to include employees who share a "community of interest." Smaller units were only permissible where the employees in the proposed unit had interests that were "sufficiently distinct from those of other employees to warrant the establishment of a separate unit." This prevented swarms of small, "fractured units," of similarly situated employees. As a result of the Board's decision, businesses now face the possibility of having to manage multiple, small units of similarly situated employees with increased chances of work stoppages, as well as potentially different pay scales, benefits, work rules and bargaining schedules. This will greatly limit an employer's ability to cross-train and meet customer and client demands via lean, flexible staffing because employees will no longer

be able to perform work assigned to other units. Employees also will suffer from reduced job opportunities, as promotions and transfers will be hindered by organizational unit barriers.

Again, we urge you to support passage of H.R. 3094, the Workforce Democracy and Fairness Act. If left unchecked, the actions of the NLRB will fuel economic uncertainty and have serious negative ramifications for millions of employers, U.S. workers they have hired or would like to hire, and consumers.

The Coalition for a Democratic Workplace

and

National Organizations (118)

60 Plus Association Aeronautical Repair Station Association Agricultural Retailers Association AIADA, American International Automobile Dealers Association Alliance for Worker Freedom American Apparel & Footwear Association American Bakers Association American Concrete Pressure Pipe Association American Council of Engineering Companies American Feed Industry Association American Fire Sprinkler Association American Foundry Society American Frozen Food Institute American Health Care Association American Hospital Association American Hotel and Lodging Association American Meat Institute American Nursery & Landscape Association American Organization of Nurse Executives (AONE) American Pipeline Contractors Association American Rental Association American Seniors Housing Association American Staffing Association American Supply Association American Trucking Associations American Wholesale Marketers Association Americans for Tax Reform AMT-The Association For Manufacturing Technology Asian American Hotel Owners Association

Assisted Living Federation of America Associated Builders and Contractors, Inc. Associated Equipment Distributors Associated General Contractors of America Association of Equipment Manufacturers Automotive Aftermarket Industry Association Brick Industry Association Building Owners and Managers Association (BOMA) International Center for Individual Freedom Center for the Defense of Free Enterprise Action Fund Coalition of Franchisee Associations College and University Professional Association for Human Resources **Consumer Electronics Association** Custom Electronic Design & Installation Association Environmental Industry Associations Fashion Accessories Shippers Association Food Marketing Institute Forging Industry Association Franchise Management Advisory Council (FRANMAC) Heating, Airconditioning & Refrigeration Distributors International (HARDI) **HR** Policy Association **IEC** National INDA, Association of the Nonwoven Fabrics Industry Independent Women's Voice Industrial Fasteners Institute International Association of Refrigerated Warehouses International Council of Shopping Centers International Foodservice Distributors Association International Franchise Association International Sign Association International Warehouse Logistics Association Kitchen Cabinet Manufacturers Association LeadingAge Metals Service Center Institute Motor & Equipment Manufacturers Association NAHAD - The Association for Hose and Accessories Distribution National Apartment Association National Armored Car Association National Association of Chemical Distributors National Association of Convenience Stores National Association of Electrical Distributors National Association of Home Builders National Association of Manufacturers

National Association of Wholesaler-Distributors National Club Association National Council of Chain Restaurants National Council of Farmer Cooperatives National Council of Investigators and Security Services (NCISS) National Council of Textile Organizations (NCTO) National Federation of Independent Business National Franchisee Association National Grocers Association National Mining Association National Multi Housing Council National Pest Management Association National Precast Concrete Association National Ready Mixed Concrete Association National Restaurant Association National Retail Federation National Roofing Contractors Association National School Transportation Association National Small Business Association National Solid Wastes Management Association National Systems Contractors Association National Tank Truck Carriers National Tooling and Machining Association National Utility Contractors Association NATSO, Representing America's Travel Plazas and Truckstops North American Die Casting Association North American Equipment Dealers Association Petroleum Marketers Association of America Precision Machined Products Association Precision Metalforming Association Printing Industries of America Professional Beauty Association Retail Industry Leaders Association Snack Food Association Society for Human Resource Management Society of American Florists SPI: The Plastics Industry Trade Association Steel Manufacturers Association Textile Care Allied Trades Association Textile Rental Services Association The Real Estate Roundtable Truck Renting and Leasing Association U.S. Chamber of Commerce

United Fresh Produce Association United Motorcoach Association Western Growers Association

State and Local Organizations (125)

A & K Earthmovers, Inc. American Society of Employers (Michigan) Arkansas State Chamber of Commerce/Associated Industries of Arkansas Associated Builders and Contractors, Inc. California Chapter Associated Builders and Contractors, Inc. Central Florida Chapter Associated Builders and Contractors, Inc. Central Pennsylvania Chapter Associated Builders and Contractors, Inc. Chesapeake Shores Chapter Associated Builders and Contractors, Inc. Delaware Chapter Associated Builders and Contractors, Inc. Eastern Pennsylvania Chapter Associated Builders and Contractors, Inc. Florida East Coast Chapter Associated Builders and Contractors, Inc. Florida Gulf Coast Chapter Associated Builders and Contractors, Inc. Hawaii Chapter Associated Builders and Contractors, Inc. Heart of America Chapter Associated Builders and Contractors, Inc. Indiana Chapter Associated Builders and Contractors, Inc. Inland Pacific Chapter Associated Builders and Contractors, Inc. Iowa Chapter Associated Builders and Contractors, Inc. Keystone Chapter Associated Builders and Contractors, Inc. Massachusetts Chapter Associated Builders and Contractors, Inc. Mississippi Chapter Associated Builders and Contractors, Inc. Nevada Chapter Associated Builders and Contractors, Inc. New Mexico Chapter Associated Builders and Contractors, Inc. New Orleans/Bayou Chapter Associated Builders and Contractors, Inc. Ohio Valley Chapter Associated Builders and Contractors, Inc. Oklahoma Chapter Associated Builders and Contractors, Inc. Pacific Northwest Chapter Associated Builders and Contractors, Inc. Rhode Island Chapter Associated Builders and Contractors, Inc. Rocky Mountain Chapter Associated Builders and Contractors, Inc. South East Texas Chapter Associated Builders and Contractors, Inc. South Texas Chapter Associated Builders and Contractors, Inc. Western Michigan Chapter Associated Builders and Contractors, Inc. Western Washington Chapter Associated Industries of Massachusetts Builders Association of Northern Nevada CA/NV/AZ Automotive Wholesalers Association (CAWA) CAI-Capital Associated Industries Inc. (Raleigh, NC) California Delivery Association Carson City Chamber of Commerce, Carson City, NV CenTex Chapter IEC

Central Alabama Chapter IEC Central Indiana IEC Central Missouri IEC Central Ohio AEC/IEC Central Pennsylvania Chapter IEC Central Washington IEC Centre County IEC Charleston Metro Chamber of Commerce Eastern Washington IEC El Paso Chapter IEC, Inc. Employers Coalition of North Carolina (Raleigh, NC) Fairfax County Chamber of Commerce Greater Bakersfield Chamber of Commerce Greater Columbia Chamber of Commerce Greater Montana IEC IEC Atlanta IEC Chesapeake IEC Dakotas, Inc. IEC Dallas Chapter IEC Florida West Coast IEC Fort Worth/Tarrant County IEC Georgia IEC Greater St. Louis IEC Hampton Roads Chapter IEC NCAEC IEC New England IEC of Arkansas IEC of East Texas IEC of Greater Cincinnati IEC of Idaho IEC of Illinois IEC of Kansas City IEC of Northwest Pennsylvania IEC of Oregon IEC of Southeast Missouri IEC of Texoma IEC of the Bluegrass IEC of the Texas Panhandle IEC of Utah IEC Southern Colorado Chapter IEC Southern Indiana Chapter-Evansville IEC Texas Gulf Coast Chapter IEC Western Reserve Chapter

IECA Kentucky & S. Indiana IECA of Arizona IECA of Nashville IECA of Southern California, Inc. IEC-OKC, Inc. Iowa-Nebraska Equipment Dealers Association Little Rock Regional Chamber of Commerce Lubbock Chapter IEC, Inc. Manufacturer and Business Association MEC IEC of Dayton Mid-Oregon Chapter IEC Mid-South Chapter IEC Midwest IEC Minnesota Grocer Association Montana IEC NAIOP Colorado Nebraska Chamber of Commerce & Industry New Jersey Food Council New Jersey IEC New Jersey Motor Truck Association North Carolina Chamber Northern New Mexico IEC Northern Ohio ECA NW Washington IEC Ohio Manufacturers' Association Plumbing-Heating-Cooling Contractors Association of California (CAPHCC) Portland Cement Association Puget Sound Washington Chapter Rio Grande Valley IEC, Inc. Rocky Mountain Chapter IEC Rogers-Lowell Chamber of Commerce (Arkansas) San Antonio Chapter IEC, Inc. South Carolina Trucking Association Southern New Mexico IEC State Chamber of Oklahoma Texas Hospital Association **Texas State IEC** Tri State IEC Virginia Manufacturers Association Virginia Trucking Association Western Carolina Industries Western Colorado IEC Western Electrical Contractors Association

Wichita Chapter IEC